



Is your question about the impact of HSS?

Yes

No

Is your question about the actual impacts of a program (versus an ex ante assessment of likely impact)?

Does your question concern program implementation

Your question is likely a "How?" or "Why?" question that could be addressed through process evaluation or implementation research

Yes

No

Yes

No

Example questions:
What has been the impact of my program's investment

Example questions:
What would be the relative return to investing in HSS versus investing in medicine?

Example questions:
How can program implementation be strengthened? How do barriers and enablers affect implementation?

Example questions:
Do GHIs add value to HSS programming? What is my comparative advantage in HSS?

Program evaluation is needed. We encourage you to think about the following additional questions:

Is your question concerned about cost-effectiveness or return on investment?

Implementation research will likely be able to address your question

Process evaluation will likely be able to address your question

Development opportunity:
strengthen modeling to link HSS to outcomes

If you need to look at impacts on service coverage or outcomes, consider using modeling to link to make the link

Do you wish to assess impacts on health service coverage or health outcomes?

Yes

No

Example question:
What is the relative cost effectiveness of investing in information systems versus vaccines?

Development opportunity:
expanding existing databases on cost-effectiveness analysis

Example question:
What is the impact of HSS investments?

Development opportunity:
expanding existing databases on impacts of HSS

When multiple partners are involved, attribution is challenging, where possible seek to identify overall impact and describe the contribution made by your agency

Do you need to be able to attribute impact to your own investments?

This question would best be addressed through the synthesis of existing cost-effectiveness (e.g. DCP3 studies). We encourage you to think about the additional questions

This question would best be addressed through the synthesis of existing impact studies (e.g. EPOC). We encourage you to think about the additional questions

What is the time to return on investment?

Are you asking the question at the global or national/local level?

Bear in mind HSS investments typically take longer to reap returns, but may be more sustainable. The time frame that you choose will affect your findings

Bear in mind that the impact of HSS investments will vary based on context: responses to global level questions are likely to have limited reliability